







Quality Improvement Plans

EMSA #166 -- EMS System Quality Improvement Guidelines

Required in CCR, Title 22, Division 9, Chapter 12 – LEMSAs

- EMS Providers
- Base Hospitals and Alternate Base Stations



Local QI Plan Template

EMSAAC QI Coordinators

Emergency Medical Services
Quality Improvement Program (EQIP) Template
http://www.emsa.ca.gov/Media/Default/Word/EM



National Emphasis On

Clinical Measures -- Core Measures

Patient Safety – *Strategy for a National EMS Culture of Safety*, NASEMSP and NHTSA, 2013.

Crew Resource Management (CRM), International Association of Fire Chiefs, 2003.

Patient Satisfaction -- Press Ganey Survey



QI Indicators

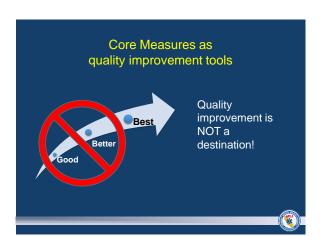
- (A) Personnel
- (B) Equipment and Supplies
- (C) Documentation
- (D) Clinical Care and Patient Outcome
- (E) Skills Maintenance/Competency
- (F) Transportation/Facilities
- (G) Public Education and Prevention
- (H) Risk Management



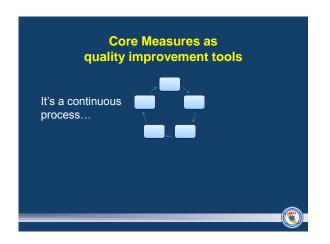
State QI Plan Metrics

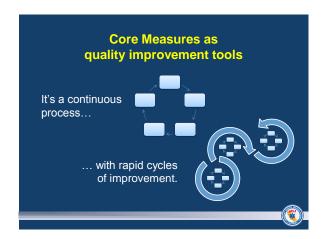
- 1. Percentage of LEMSAs submitting approved QI Plans
- 2. Percentage of EMS Providers, in each LEMSA, with a locally approved QI Plan
- 3. Percentage of LEMSAs submitting all Core Measures
- 4. Percentage of LEMSAs submitting NEMSIS 3 Compliant Data directly to CEMSIS



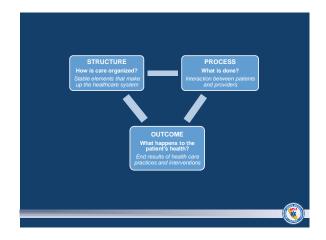


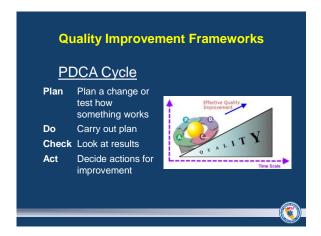






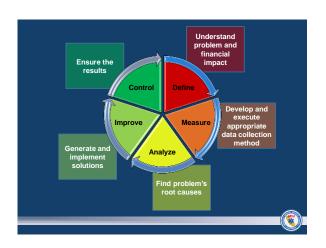
Quality Improvement Frameworks Donabedian's Quality of Care Framework - 1980s - Conceptualized three quality-of-care dimensions • Structure (Attributes of Setting) • Process (Good Medical Practices) • Outcome (Impact of Care)





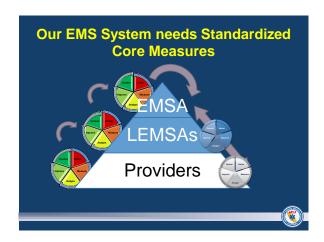


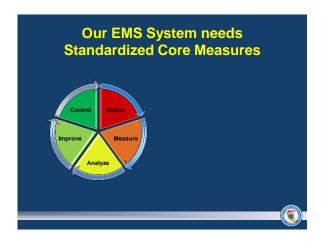






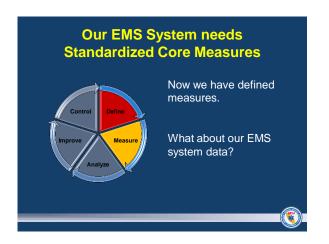


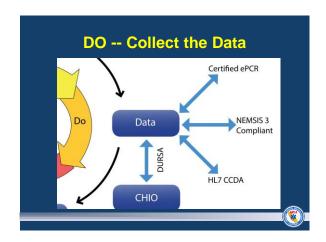




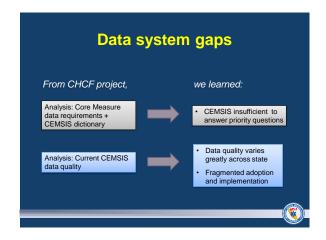


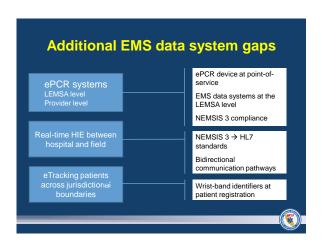






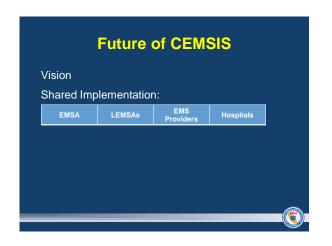
What is CEMSIS? California EMS Information System 3 Parts 1. Concept of having a Statewide Data System 2. Data Dictionary – NEMSIS 3 3. Software Platform that we use to collect/analyze data – Now ImageTrend at ICEMA

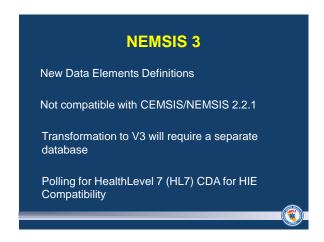


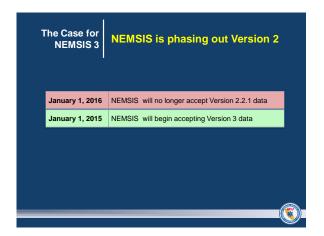


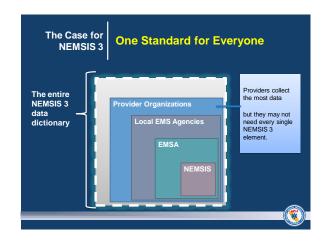


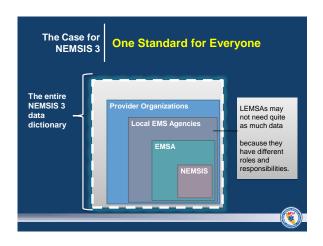


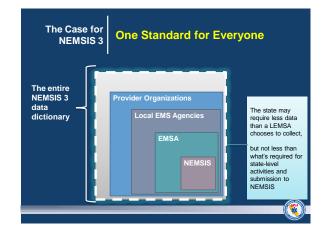




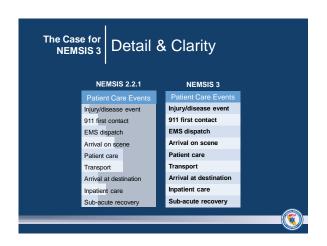


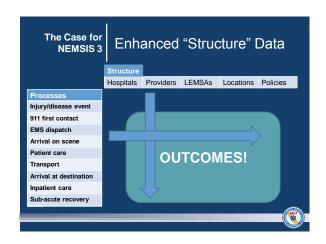


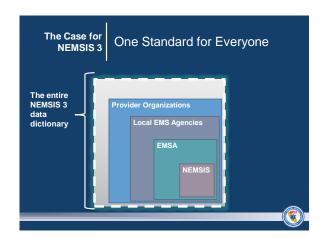




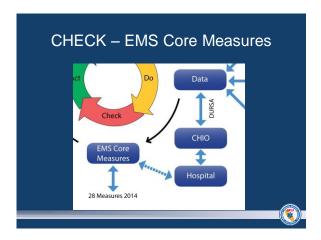






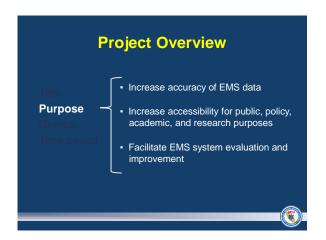
















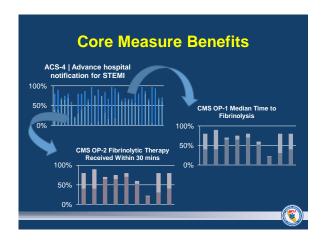
What are "Core" Measures?

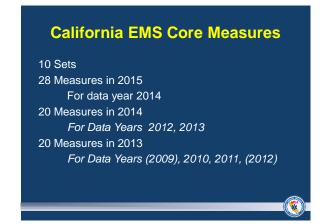
Standardized performance measures or quality indicators

Used for examining an EMS system or treating an identified patient condition

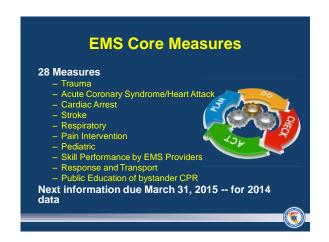
AKA Quality Indicators or Performance Measures

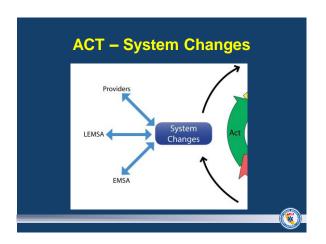
Used by CMS as measures of quality for hospital inpatient and outpatient care events











System Changes

- State Regulations
- Local Protocol or Policy Changes
- Provider Performance Improvements

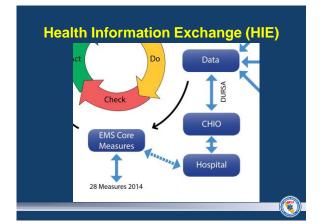
** NEED HOSPITAL PATIENT DISPOSITION, DIAGNOSIS, AND OUTCOME!



National Trend towards Metrics and Core Measures

- Use of California Core Measures model is becoming widespread
- HRSA Rural Health Flex Grant Performance Measures Panel
- NASEMSP and NQF Core Measures Project for use in CMS Reimbursement
- Revision of NHTSA and NEMSIS Performance Measures Document





Health Information Exchange

What is HIE related to EMS?

 Health Information Exchange allows health care professionals and patients to appropriately access and securely share a patient's vital medical information electronically.



Three key forms of health information exchange

Directed Exchange – ability to send and receive secure information electronically between care providers to support coordinated care

Query-based Exchange – ability for providers to find and/or request information on a patient from other providers, often used for unplanned care

Consumer Mediated Exchange – ability for patients to aggregate and control the use of their health information among providers

HIE and Meaningful Use

Meaningful use objectives are grouped into five patient-driven domains that relate to health outcomes policy priorities:

Improve Quality, Safety, Efficiency

Engage Patients & Families

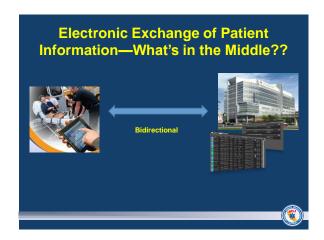
Improve Care Coordination

Improve Public and Population Health

Ensure Privacy and Security for Personal Health Information



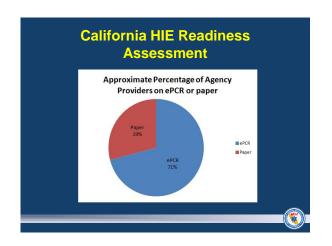
Health Information Exchange is Happening Now LABS PHAEMACIES PUBLIC HEALTH LONG TERM CARE SPECIALISTS FRIMARY CARE FRIMAR

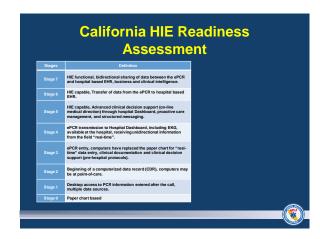


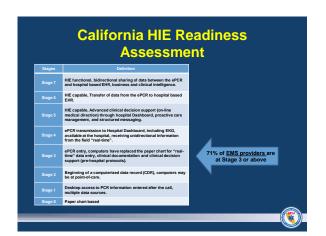


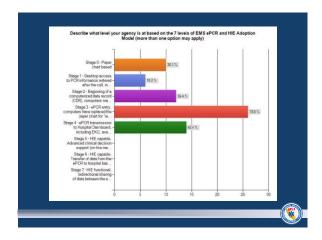
2013 HIE Project Goals Cal-OHII Grant to EMSA - August - Dec 2013 - \$300,000 Grant Deliverables - EMS Readiness Assessment for HIE (Lumetra) - 3 Local Demonstration Projects • Monterey • Contra Costa County • Inland Counties EMS - EMS and HIE Conference (Nov 2013)











2013 HIE Project Outcomes ICEMA Monterey Contra Costa Purchased software for deploying real-time Purchased Hospital Agency-level data Data Exchange systems analysis using IHI and Six-Sigma hospital dashboards Established test Roadmap for EMS data Testing begun environment integration with Contra Costa Health System Extension of capabilities of ImageTrend to NorCal EMS, North Coast EMS, parts of SSV EMS Software deployed, live Information Services AMR and Natividad Medical Center. Peer-to-Peer Connection

Barriers to HIE Agencies at various stages of HIE system development Myths about HIPAA and liability discourage patient data sharing Not everyone's path to HIE success is the same New forms of collaboration across organizational boundaries raise policy questions that must be addressed



Vision of HIE and EMS

EMS Transport Providers and Receiving Hospitals, using Community Health Information Organizations (CHIO) as a hub, working together for

"bidirectional" real-time health information exchange

Integrated with LEMSA Data Systems for Quality Improvement

EMS Data Standards

- •EMSA to write regulations
- •Use NEMSIS 3.3.4 standards for data
- •ePCR and data system must be NEMSIS 3 Compliant
- Transmission with HL7 format (CDA from NEMSIS)
- •"Real-Time" information from field to hospital
- •Hospitals to participate in connecting with CHIO for Health Information Exchange





HIE Implementation Roadmap for EMS

- · Report from ONC in April 2014
- · Must consider Emergency Preparedness
- Goal 1
 - Implement Provider ePCR (NEMSIS 3 Compliant)
 - Coordinate with Community HIO
 - Transmission to Hospital Dashboard
 - Incorporation of electronic data into EHR at hospital
- · Goal 2
 - Disaster Portal for patient EHR accessibility (PULSE)



Goal 1 -- Developing EMS bidirectional data exchange with

hospitals
In this scenario, EMS personnel send data from their electronic patient care record (ePCR) to hospital EDs in

The hospitals make limited patient data available to EMS personnel for a query while in the field.

Information from the ePCR is assimilated into the hospital EHR.

Finally, patient outcome information to support EMS quality improvement objectives is sent from the hospitals to EMS

The support of an CHIO that is responsible for mapping and routing the data among EMS providers and hospitals is the critical hub in this example.

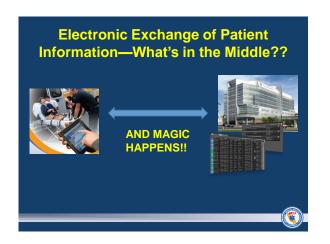


Working Assumptions for EMS and HIE

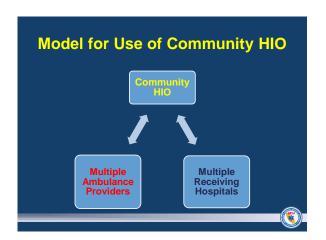
- EMS Providers must have ePCR systems that are **NEMSIS 3 Compliant**
- Utilize HL7 language with the NEMSIS CDA
- Hospitals must be willing to accept ePCR data into
- Work with Community Health Information Organizations (HIOs) as the information hub
- Match EMS providers and EMS receiving hospitals
- Need DURSA -- California Data Use and Reciprocal Support Agreement (CalDURSA)

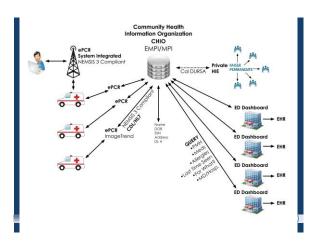














Goal 2 -- Creating a Disasterresponse medical history portal:

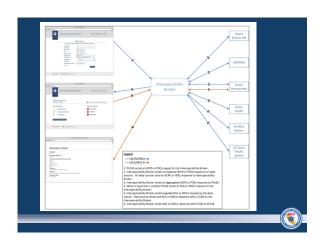
Using Integrating the Healthcare Enterprise (IHE) standards, we are interested in connecting health systems and HIOs to an interoperability broker that can be accessed via a web portal user interface.

During a disaster (the definition of which is agreed

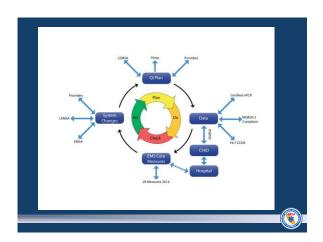
upon by participants in advance), the web portal is activated.

Healthcare professionals employed by health systems or participating with HIOs would be able to access patient records through their existing systems, and other allied healthcare professionals, such as emergency medical technicians and paramedics, would be able to access the portal through a URL.









Next Steps for Data and EMS?

AB 1621 (Lowenthal, Rodriguez)

Under Consideration by CA Legislature

Would Require:

- Regulations to standardize data using National standards ie NEMSIS
- -ePCR by Providers
- -Data submission to LEMSAs and EMSA



Next Steps for HIE and EMS

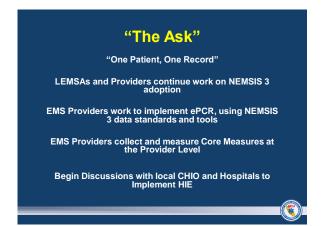
- Fund Projects for Data, HIE, and Quality using limited PHHS Block Grant funds (\$400,000)
- Seek Funding from ONC
 - Connecting Community HIOs with emergency ambulance providers and receiving Hospitals (Regional Project)
 - Developing a Disaster Portal (PULSE)
- Next HIE and EMS Conference -- Nov 17-19, 2014 in Los Angeles



- -- Next HIE and EMS Conference -- Nov 17-19, 2014 in Los Angeles
- -- OPEN YOUR CALENDARS NOW ON YOUR SMARTPHONES!!!!

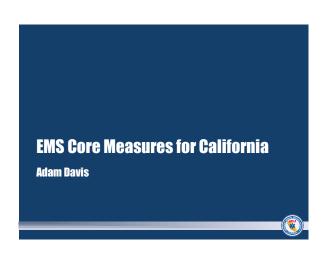


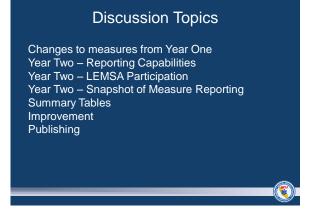


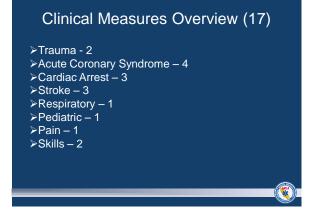


Remember! Why are we doing this? It's Good -- Triple Aim It's Required -- EMS Act and Regulations PLAN -- Quality Improvement Plan DO -- ePCR NEMSIS 3 Data, NEMSIS Compliant, HL7 CHECK -- EMS Core Measures and Metrics ACT - Make System Improvements Health Information Exchange Field to CHIO to Hospital (and Back)













Changes in Measures from Year One

- ➤ Adjustments to Table of Contents ➤ Reference Section – Clear Definitions
 - ➤ Utstein ROSC ➤ Pediatric Patient - <14 years
- ➤ Changed "or" to "and" when calculating RTS for severely injured trauma patients
 - > This will change again next year per CDC Criteria
- ➤Instructions for Running Measures Reports



Reporting Instructions (Taken from EMSA #166 Appendix E)

Run each core measure <u>exactly as specified</u> on each core measure specification sheet.

If the core measure cannot be run as specified, run the measure based on the <u>intent</u> of the core measure according to the question provided in the <u>description</u> box on the specification sheet.

If a core measure is ran based on intent (as described above), the LEMSA must provide the methodology that was used, including all elements and values, to achieve a value for the core measure. This must be provided when submitting the report to EMSA.

Changes in Measures from Year One

- >Sampling
- ➤ Measure Descriptions Formed as Questions
- > Removal of Rationale for Data and References section on each ISS
- >"Acute" added where "stroke patient" was mentioned
- > "Ground" added where "ambulance" was mentioned
- >"911 Response" added to all transportation related measures



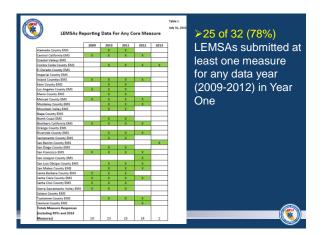
Reporting Capabilities

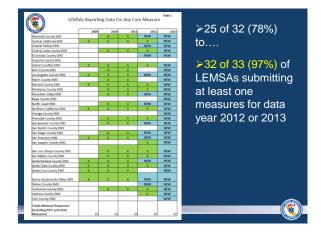
Reporting Capabilities

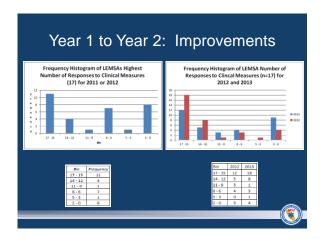
From Year One to Year Two....

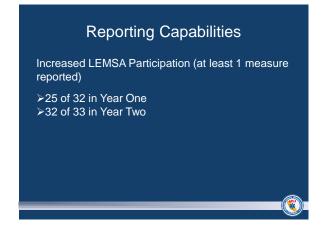
...LEMSA participation increased!



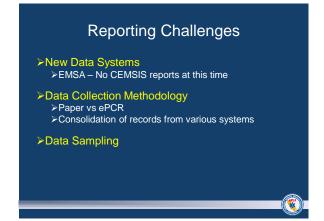




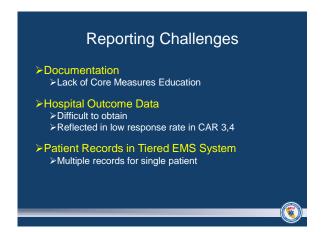




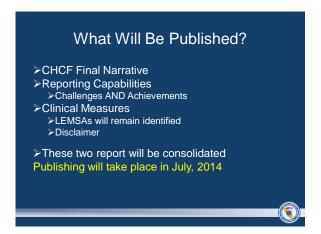


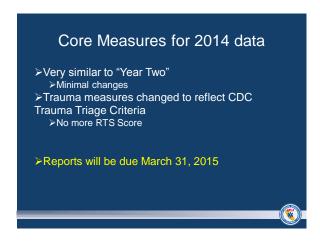




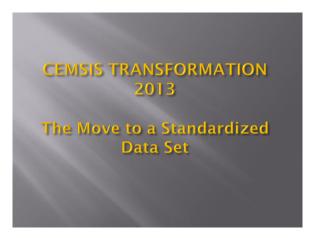














CEMSIS Transformation to NEMSIS 2.2.1

July 2013 EMSA signed a contract with Inland Counties Emergency Medical Agency to collect and aggregate EMS and Trauma Data from 33 LEMSA's in the State of California. The contact included reporting EMS data to NEMSIS.

CEMSIS Transformation 2013

- LEMSA's agreement to report data
- Move from CEMSIS 164 to NEMSIS 2.2.1
- Move from CEMSIS to NTDB (Trauma)
- Establishing a process that worked
- Learning as we go
- Call for Data
- Quality of data

CEMSIS Transformation 2013

ICEMA began the following task:

- Reached out to each LEMSA to determine the level of data collection currently in place.
- Began the process of building each LEMSA in the CEMSIS system.
- Added users to each LEMSA for login's.
- Added destinations through out the state
- Added all Trauma Hospitals in the State

CEMSIS Transformation 2013

The Collection of Data Begins

Not Applicable

CEMSIS Transformation 2013

- 2915 Destinations
 33 LEMSA's 18 Reporting
 7848 Users
 22 Counties doing direct data entry into CEMSIS
 649 Providers currently in CEMSIS

649 Providers currently Calls by Year 2011 - 4,535 2012 - 270,868 2013 - 869,427 2014 - 377,467 CEMSIS Trauma 2013 Incidents - 49,715 16 LEMSA's Reporting 156 Users

CEMSIS Transformation 2013 70,000 60,000 50,000 20,000 Apr





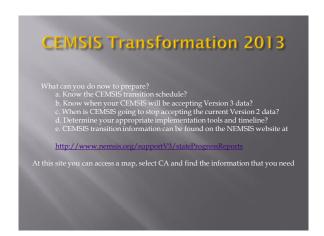
CEMSIS Transformation 2013

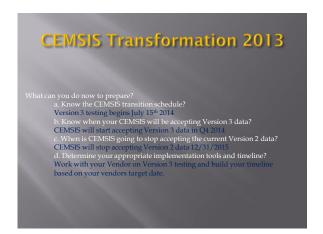
On November 4, 2013 EMS Data from the State of California was accepted by NEMSIS as passing the requirements for reporting NEMSIS 2.2.1 data.

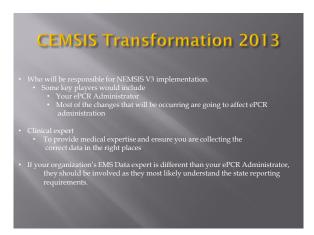


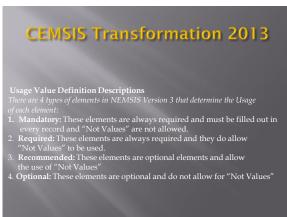


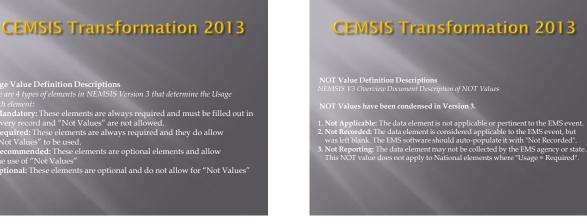
What's New in NEMSIS 3? There are 578 elements which is 153 additional/new elements over version 2 There are 127 Required National Elements in version 3 vs 67 in version 2. This increase in elements means States are collecting more data, and there will be better quality data and increased alignment with other healthcare providers and hospital data Other components of V3 include Standardized Code Sets (i.e., ICD 10) Logic Validation Increased automation Key performance measures

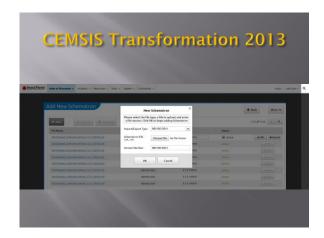






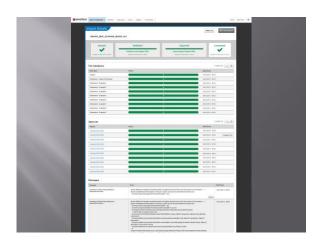










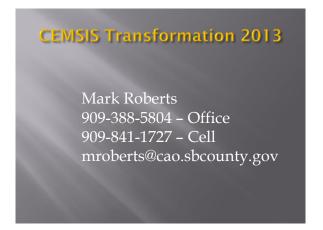














CCR Title 22 Div. 9 Chapter 12

100400. EMS System QI Program

"EMS QI Program means methods of evaluation that are composed of structure, process, and outcome evaluations which focus on improvement efforts to identify root causes of problems, intervene to reduce or eliminate these causes, and take steps to correct the process and recognize excellence in performance and delivery of care.



What is a QI Program?

- Methods of evaluation
 - Structure
 - Process
 - Outcome
- Goals
 - Identify root causes of problems
 - Reduce or eliminate these causes
 - Take steps to correct the process
 - Recognize excellence in performance and delivery of care



Quality Program Components:

- Section I: Structure
 - Organizational chart
 - Ql Team
 - Internal QI Technical Advisory Group
 - Cooperation with all EMS participants
- Section II: Data Collection and Reporting
 - Have system for collection and processing data
 - Reporting to LEMSA
 - Summary reports, dashboards, etc.
 - Ensure the EMS Core Measures are addressed



Quality Program Components:

- Section III: Evaluation of System Indicators
 - Organizational Information:

 - Personnel Equipment and Supplies

 - Documentation
 Clinical Care and Patient Outcome
 Skills Maintenance/Competency
 Public Education and Prevention
 Risk Management
 - EMS Core Measures for California
 - Presentation of Information Visuals
 - Structured Decision Making Process



Quality Program Components:

- Section IV: Action to Improve
 - Defined approach to Performance Improvement
 - Example: PDSA, CQI Process
 - Utilization of task force or committee
- Section V: Training and Education
 - Intertwined with Action to Improve Process
 - Goal: Change behavior and knowledge
 - Measure Results of Plan
 - Integrate Change





Quality Program Components: **EMS Providers and Base Hospitals**

"Develop and implement, in cooperation with other EMS system participants, a provider specific written EMS QI Program...

- Program in accordance with EMS Systems QI Program Model Guidelines
- Initial Program Submission Provided to LEMSA
- Approved by LEMSA
- Updated Annually
- Program reviewed <u>AT LEAST</u> every 5 years

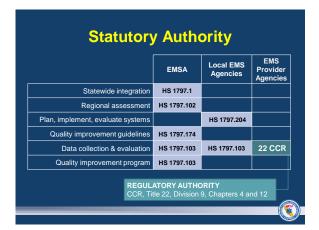


Quality Program Components: LEMSAs

The Health and Safety Code Division 2.5 states: 1797.204 The local EMS agency shall plan, implement, and evaluate an emergency medical services system, in accordance with the provisions of this part, consisting of an organized pattern of readiness and response services based on public and private agreements and operational procedures.

- Program in accordance with EMS Systems QI Program Model Guidelines
- Initial Program Submission Provided to EMSA
- Approved by EMSA
- **Updated Annually**
- Program reviewed AT LEAST every 5 years





Do You Have a Plan?

Has it been...

- Submitted?
- Approved?
- Implemented?

Don't be afraid of answering "NO" to these auestions.

This is an opportunity to "Show us your stuff"!



QI Resources

- Talk to your peers
- Engage LEMSAs
- EMSA Website
 - QI Program Model Guidelines

Thank You!

Quality Improvement Coordinator

Email: Adam.Davis@emsa.ca.gov

Phone: (916) 431-3659

